

ACCOUNTING & FINANCE

SALARY GUIDE





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Hiring Trends

In challenging times in particular, businesses must be nimble and innovative. This has never been more true than today.

Experts are urging the public to think longterm and accept that effects of the COVID-19 pandemic may not end soon. Some economists expect continued disruption, while others see a relatively stable new normal. In this environment, managers need guideposts.

Robert Half has been reporting hiring trends and salary forecasts for 70 years. As the world's leading specialized staffing firm, we are an authority on hiring in the accounting and finance professions. This guide covers the information managers need, including shifts our recruiters have identified in the industry and the starting salaries we expect to see for positions in 2021.

Financial staff key in uncertain times

Since the pandemic began, widespread business closures and sheltering advisories have caused many industries to retrench. Others, however, remain resilient. We are seeing hiring for financial staff in technology, healthcare, property management, financial services and roles that keep cash accounts strong — billing, accounts receivable and collections.



of workers want to work remotely more often after the pandemic.

Source: Robert Half survey of more than 1,000 workers in the LLS

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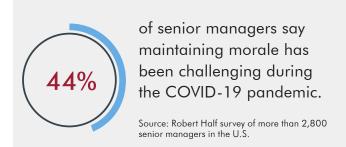
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In addition, companies are recognizing that attracting and keeping capable accountants, analysts and auditors is critical in helping them regain their footing. By finding inefficiencies and making accurate forecasts, professionals like these can help stabilize a business's balance sheet.



CPAs, risk analysts and internal auditors are instrumental in guiding businesses to improve cash flow and navigate an uncertain future. And payroll administrators make sure staff are paid on time and companies comply with new regulatory guidelines.

Having to work remotely has further highlighted the need for financial professionals with strong business acumen who collaborate effectively, especially on tasks like financial reporting.

Completing SEC-mandated filings of reports such as the Form 10-Q for investors will take longer because financial staff must evaluate the current and expected impact of COVID-19 on the business, as well as update disclosures when circumstances change. Sarbanes-Oxley compliance is also more complicated with teams working remotely. Finance departments need more time to conduct proper reviews and gather appropriate evidence, requiring an earlier start to controls reviews.

CFOs require expertise in process automation and financial system optimization to drive cost efficiencies. Companies will also need help implementing strategies such as centralizing accounting departments and processes, reshoring previously offshored or outsourced functions to mitigate risks, and moving some operations to lower-cost areas.



- Accounting manager
- Accounts receivable/accounts payable roles
- Controller
- Financial analyst
- Internal auditor
- Loan administrator
- Payroll manager
- Staff and senior accountant

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Top 3 Hiring Changes Companies Made Because of COVID-19



Conducted remote interviews and onboarding





Shortened the hiring process





Advertised fully remote jobs



Multiple responses were permitted. Top responses are shown. Source: Robert Half survey of more than 2,400 senior managers in the U.S.

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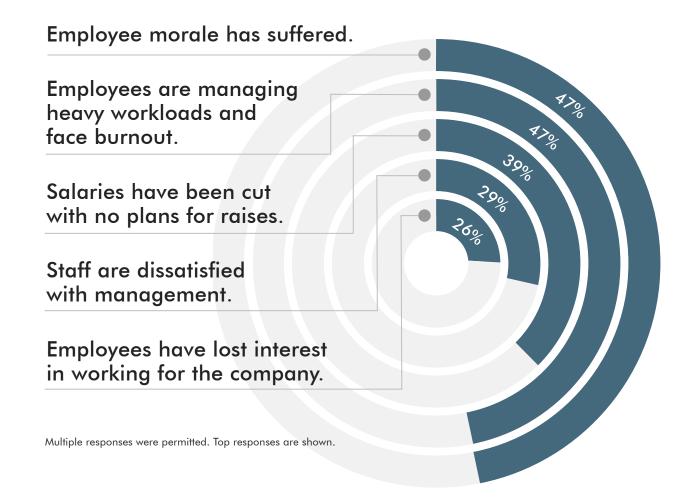
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More than 8 in 10 managers are concerned about retaining valued employees.



Why managers say they are concerned



Source: Robert Half survey of more than 2,800 senior managers in the U.S.

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Salaries expected to remain stable

While employers in some industries are reducing pay, permanent wage cuts in accounting and finance aren't sustainable for organizations that expect to retain their best performers. Even with more professionals to choose from in the labor pool, in-demand talent can still command competitive wages.

Remote work no longer a remote possibility

The pandemic has made work-at-home arrangements a necessity for numerous businesses, including many accounting and finance organizations that would have never considered remote options in the past. The good news is that businesses and employees are finding this arrangement effective. Workers are able to maintain high productivity levels, and, without geographic limits, companies may now hire from virtually anywhere. New employees can begin working remotely on day one with the latest technology tools and with the ability to support service needs around the world.

Soft skills needed for a shifting business landscape

Unprecedented change is further driving the need for accounting and finance staff with sound critical-thinking skills who collaborate effectively. But in these times, teams require steady reassurance. Business leaders must be empathetic, supportive and approachable.

Flexible staffing key to business resilience

Departments that laid off employees still have work to be completed, yet they commonly only have resources to meet routine needs. To make sure they can accomplish all of their goals, employers are turning to flexible staffing, an adjustable mix of full-time and interim professionals. Organizations also work with managed services providers who can oversee and staff key initiatives, including addressing unforeseen issues, transaction backlogs and one-time events demanding a rapid response.



of workers feel they are underpaid in their current job.

Source: Robert Half survey of 2,800 workers in the U.S.

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These strategies allow managers to access specialized expertise and scale their teams as needed, without overburdening full-time staff.

Experienced staffing professionals vital in trying times

There are many people looking for work now. Add in recent graduates, and hiring managers have plenty of talent options. This is a mixed blessing, though, because a job posting can now easily yield hundreds of applications, and the hiring process can be more timeconsuming and increase the demands on already-busy managers.

There is also the possibility that the people companies need most aren't among those applying. Many employed candidates are hesitant to switch roles. That's why firms are getting help from specialized staffing agencies that can handle the recruitment and hiring processes. These staffing professionals often know of candidates who are open to new opportunities, even if they aren't actively searching.

Corporate and industry accounting trends

Bright spots in a challenging business environment include the need for financial workers in these areas:



Construction — in fast-growing cities and to handle projects funded prior to the pandemic



Government — as firms replace retirees and hire staff who can upgrade outdated infrastructure



Manufacturing — as companies reshore production back to the United States



Nonprofits — as communities rally to help individuals and businesses in need



Trucking, shipping and logistics — to keep up with increasing e-commerce activities



of workers are less likely to negotiate salary than a year ago.

Source: Robert Half survey of 2,800 workers in the U.S.

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Many corporate finance departments that are unable to bring in new talent due to hiring freezes are relying on interim professionals for billing, accounts receivable, collections, and financial planning and analysis.

Public accounting trends

Although many firms have furloughed staff, especially entry- and staff-level roles, there is still demand for public accountants.

Companies, particularly small and midsize businesses, need help to support clients with consumer assistance programs and changing compliance deadlines.

Financial services trends

The banking, lending and investment industries are showing strong demand for accounting and finance professionals. In addition, as lower mortgage rates are resulting in loan originations and refinance

activity, staff are needed to help borrowers with mortgage and loan modifications. Institutions also need specialists in risk, compliance, audit, fraud and forensics.

Besides hiring more workers, financial services firms are upgrading their digital infrastructure to handle the surge in online banking.

Automation is key, and more providers are investing in chatbots, robotics process automation, Al and machine learning.

Healthcare trends

Patients who canceled nonemergency procedures and routine care during COVID-19 sheltering advisories are rescheduling, prompting demand for medical billers and processors. Tech-savvy accounting and finance professionals are also needed as healthcare organizations increase their virtual service offerings, including the use of telehealth.



of workers are more motivated to work at a company that values its staff during unpredictable times.

Source: Robert Half survey of 573 U.S. workers who said they've had career reconsiderations due to the COVID-19 pandemic

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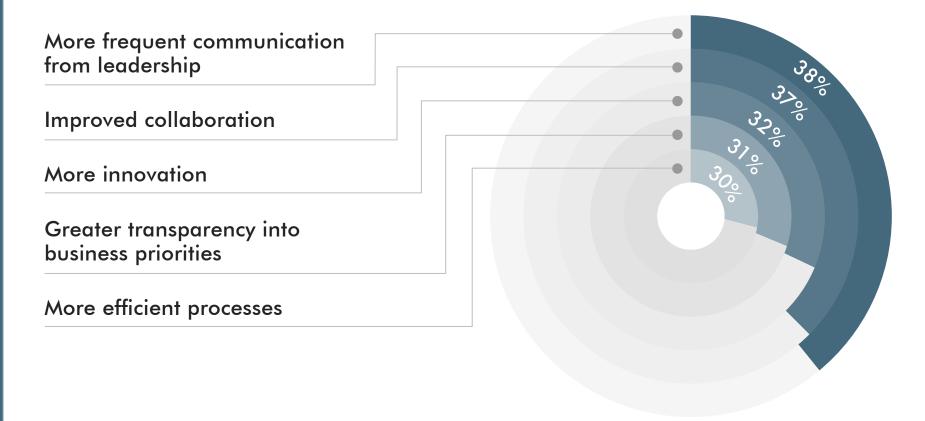
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Top 5 Changes Prompted by Working During COVID-19



Multiple responses were permitted. Top responses are shown. Source: Robert Half surveys of more than 2,800 senior managers in the U.S.

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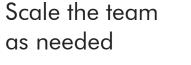
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Why Companies Work With Interim Professionals



Alleviate burden

on full-time staff

40%

Evaluate for a full-time role

conditions

39%

Add flexibility during changing economic

34%

Access specialized skills

_____37%

Access support for special projects

34%

Multiple responses were permitted. Top responses are shown.

Source: Robert Half survey of more than 160 HR managers in the U.S. who planned to increase their use of interim professionals

32%

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- Cloud-based payroll and human resource information systems
- Data analytics, protection and privacy
- Electronic health records
- ERP systems
- Excel (advanced)
- Financial modeling and forecasting
- QuickBooks (for smaller businesses)



- Ability to work independently, in virtual teams
- Attention to detail
- Comfortable with change
- Commitment to continual learning
- Creativity and innovation
- Customer service
- Problem solving
- Writing and verbal skills

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Starting salaries for the positions listed in this guide do not include bonuses, benefits and other forms of compensation. We break down pay rates into four percentiles to help you customize salary offers. The percentiles account for differences in a candidate's level of experience and skills, professional certifications, demand for the role, and the size and complexity of the company that's hiring.

The 50th percentile represents the midpoint salary. The 95th percentile is typically reserved for candidates who are extremely difficult to find. A Robert Half staffing professional can help you determine where a particular role should fall within the salary percentiles stated in the guide.



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Accounting and Finance Salaries

CORPORATE ACCOUNTING

Corporate Accounting

TITLE	25th	50th	75th	95th
Chief Financial Officer	122,000	203,750	241,250	500,500
Treasurer	112,500	193,750	233,750	486,750
Vice President of Finance	110,500	186,750	227,500	404,250
Director of Finance	102,250	152,500	165,500	248,250
Director of Accounting	97,500	147,500	163,750	227,250
Director of Financial Reporting	95,000	141,750	163,750	233,750
Corporate Controller	106,500	178,750	199,000	264,000
Divisional Controller	101,750	147,250	162,750	225,000
Controller	94,750	121,500	144,750	212,000
Assistant Controller	73,750	109,250	129,750	174,750
Assistant Treasurer	72,000	96,000	112,500	173,000
Tax Director	113,750	143,000	170,750	271,250
Tax Manager*	94,250	109,750	129,750	167,250

^{*} This title is a senior-management position. The "tax accountant manager" title on Page 16 is a line-management position.

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	TITLE	25th	50th	75th	95th
Compliance	Chief Compliance Officer	136,250	176,250	206,000	272,250
	Compliance Director	118,250	143,750	170,500	212,250
	Compliance Officer	88,000	106,750	126,750	167,250
	Senior Compliance Analyst	75,250	90,750	108,000	128,500
	Compliance Analyst	65,750	80,250	95,500	106,000
Internal Auditor	Chief Audit Executive/Vice President, Internal Audit/ Internal Audit Director	131,000	185,500	217,500	290,750
	Internal Auditor – Manager	100,000	116,750	139,250	163,000
	Internal Auditor – Senior	77,750	90,500	108,500	124,250
	Internal Auditor (1 to 3 Years)	60,250	73,750	87,250	98,250
	Internal Auditor (Up to 1 Year)	39,750	48,250	57,000	74,000
IT Auditor	IT Auditor – Manager	101,250	123,000	145,750	191,500
	IT Auditor – Senior	78,500	96,000	114,000	150,500
	IT Auditor (1 to 3 Years)	64,000	79,500	92,750	122,000

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	TITLE	25th	50th	75th	95th
	IT Auditor (Up to 1 Year)	43,750	53,750	63,000	83,250
Financial Reporting	Financial Reporting – Manager	97,750	116,750	139,000	173,500
	Financial Reporting – Senior	74,000	85,000	101,000	123,750
	Financial Reporting (1 to 3 Years)	61,250	74,250	88,250	96,250
	Financial Reporting (Up to 1 Year)	51,250	61,750	73,000	77,000
SEC Financial Reporting	SEC Financial Reporting – Director	118,250	143,000	170,000	224,750
	SEC Financial Reporting – Manager	96,250	116,250	138,500	182,500
	SEC Financial Reporting – Analyst	70,000	84,500	101,000	133,000
General Accountant	General Accountant – Manager	79,500	95,750	114,000	147,000
	General Accountant – Senior	66,250	81,000	95,500	120,750
	General Accountant (1 to 3 Years)	51,000	64,500	76,250	100,500
	General Accountant (Up to 1 Year)	40,000	48,750	57,250	72,000
Cost Accountant	Cost Accountant – Manager	81,000	96,750	115,250	148,000
	Cost Accountant – Senior	68,000	81,750	96,000	122,250

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	TITLE	25th	50th	75th	95th
	Cost Accountant (1 to 3 Years)	54,500	65,000	78,000	103,000
Tax Accountant	Tax Accountant – Manager	93,750	112,250	133,250	164,250
	Tax Accountant – Senior	74,750	90,500	108,000	131,250
	Tax Accountant (1 to 3 Years)	60,750	73,750	87,000	104,500
	Tax Accountant (Up to 1 Year)	44,750	54,500	64,750	85,250
Financial Analyst	Financial Analyst – Director	109,750	134,750	158,500	209,250
	Financial Analyst – Manager	88,000	106,250	126,750	167,500
	Financial Analyst – Senior	70,250	86,000	102,000	134,750
	Financial Analyst (1 to 3 Years)	57,500	69,500	82,500	107,750
	Financial Analyst (Up to 1 Year)	44,250	53,500	63,250	82,750
Budget Analyst	Budget Analyst – Manager	87,000	105,750	125,500	165,500
	Budget Analyst – Senior	69,750	84,250	100,500	132,250
	Budget Analyst (1 to 3 Years)	56,750	68,500	81,750	107,500

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	TITLE	25th	50th	75th	95th
	Budget Analyst (Up to 1 Year)	43,500	52,750	62,750	83,250
Treasury Analyst	Treasury Analyst – Manager	91,750	109,500	131,750	174,250
	Treasury Analyst – Senior	69,250	83,000	99,500	131,500
	Treasury Analyst (1 to 3 Years)	56,000	67,500	80,500	106,000
	Treasury Analyst (Up to 1 Year)	48,500	57,750	69,250	91,500
Business Analyst	Business Analyst – Manager	100,000	117,000	142,250	188,250
	Business Analyst – Senior	79,500	92,000	111,000	147,750
	Business Analyst (1 to 3 Years)	56,750	71,250	87,250	115,250
	Business Analyst (Up to 1 Year)	43,250	52,000	62,250	82,750
Data Analyst	Data Analyst – Manager	103,750	125,250	147,500	195,250
	Data Analyst – Senior	81,250	98,500	116,000	153,250
	Data Analyst (1 to 3 Years)	63,250	77,250	91,000	118,750
	Data Analyst (Up to 1 Year)	45,750	60,000	65,250	86,500

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	TITLE	25th	50th	75th	95th
Business Intelligence Analyst	Business Intelligence Analyst – Manager	102,250	123,500	146,750	192,500
	Business Intelligence Analyst – Senior	80,250	97,500	114,750	151,750
	Business Intelligence Analyst (1 to 3 Years)	62,750	76,000	92,500	118,500
	Business Intelligence Analyst (Up to 1 Year)	45,000	54,750	66,250	85,000
Business Systems Analyst	Business Systems Analyst – Manager	101,500	122,250	145,500	192,500
	Business Systems Analyst – Senior	79,750	96,250	115,250	152,000
	Business Systems Analyst (1 to 3 Years)	61,500	74,500	88,750	117,000
	Business Systems Analyst (Up to 1 Year)	44,250	53,250	63,500	84,000
Financial Project Manager	Financial Project Manager	99,250	126,500	152,250	201,750
Financial Systems	Financial Systems – Director	131,250	158,500	189,000	251,000
	Financial Systems – Manager	109,750	132,500	157,750	208,250
	Financial Systems – Project Manager	83,750	117,000	139,000	183,250
	Financial Systems – Administrator	58,000	69,250	83,000	109,250

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	TITLE	25th	50th	75th	95th
Forensic Accountant	Forensic Accountant	78,750	95,500	113,250	149,750
Property Accountant	Property Accountant	48,500	58,250	70,000	86,000
Operational Support:	Credit Manager/Supervisor	59,500	73,250	87,500	116,500
Credit and Collections	Assistant Credit Manager	50,250	60,000	72,250	95,500
	Credit/Collections Analyst	44,500	53,000	63,500	83,750
	Credit/Collections Clerk	33,000	40,000	48,750	62,500
Operational Support:	Full Charge Bookkeeper	40,000	44,500	54,000	67,750
Bookkeepers	Bookkeeper	34,750	39,750	45,500	57,500
	Accounting Clerk	29,250	35,500	40,750	54,000
Operational Support:	AR/AP Manager*	49,750	63,750	78,250	104,000
Payroll and Other	AP Specialist*	42,000	49,750	58,500	71,500
	AR/AP Clerk*	32,750	36,750	42,750	53,250
	Billing Manager/Supervisor	45,250	54,250	70,000	97,500
	Billing Clerk	31,750	36,000	43,000	57,000

^{*} AR/AP = Accounts Receivable/Accounts Payable

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Operational Support: Payroll and Other (cont.)

TITLE	25th	50th	75th	95th
Payroll Manager/Supervisor	61,250	75,500	89,750	130,250
Payroll Coordinator/Administrator	39,750	47,500	55,750	75,000
Payroll Clerk	33,500	40,250	47,500	62,250
Purchasing Manager	56,750	68,750	81,000	108,250
Inventory Analyst	40,250	49,000	57,500	77,250
Inventory Clerk	31,750	37,250	44,750	60,000

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	TITLE	25th	50th	75th	95th
Tax Services	Tax Services – Senior Manager/Director	114,250	137,500	165,000	217,000
	Tax Services – Manager	88,500	107,000	127,000	167,750
	Tax Services – Senior	62,000	73,250	87,250	115,500
	Tax Services (1 to 3 Years)	49,000	59,750	70,500	93,500
	Tax Services (Up to 1 Year)	40,500	49,000	57,250	75,750
Audit/Assurance Services	Audit/Assurance Services – Senior Manager/Director	112,500	134,750	161,000	212,000
	Audit/Assurance Services – Manager	76,250	93,500	110,000	145,250
	Audit/Assurances Services – Senior	54,250	66,750	78,500	103,500
	Audit/Assurance Services (1 to 3 Years)	45,000	54,500	64,250	85,250
	Audit/Assurance Services (Up to 1 Year)	40,500	49,000	57,750	76,500

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Banking and Financial Markets

TITLE	25th	50th	75th	95th
Managing Director/Partner	167,000	201,750	240,500	320,500
Vice President	128,250	158,500	184,000	243,250
Associate	84,250	111,500	121,250	159,750
Analyst	56,750	74,000	82,250	107,250
Business Development Officer	99,000	119,000	142,750	188,000
Portfolio Manager	101,250	121,500	146,000	190,000
Commercial Lender (5+ Years)	92,750	111,750	133,000	176,000
Commercial Lender (3 to 5 Years)	67,500	79,500	95,000	124,500
Commercial Lender (1 to 3 Years)	50,750	61,000	73,000	96,750
Private Banker (5+ Years)	83,500	100,500	121,000	159,500
Private Banker (3 to 5 Years)	62,000	73,750	88,750	117,000
Private Banker (1 to 3 Years)	48,750	58,000	69,500	91,250
Credit Analyst (5+ Years)	69,750	84,250	100,750	133,000
Credit Analyst (3 to 5 Years)	54,250	64,000	76,000	99,750
Credit Analyst (1 to 3 Years)	45,750	55,000	66,750	86,750
Internal Wholesaler	44,750	53,250	64,000	84,500

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TITLE	25th	50th	75th	95th
Chief Financial Officer	174,750	211,250	251,750	517,750
Controller	110,250	134,000	157,750	208,500
Accountant (5+ Years)	71,000	86,500	102,000	135,250
Accountant (3 to 5 Years)	62,500	75,500	88,500	117,000
Accountant (1 to 3 Years)	53,500	65,250	76,500	100,000
Product Controller – Manager	79,250	95,750	113,750	151,000
Product Controller (3 to 5 Years)	57,250	89,500	99,500	108,500
Product Controller (1 to 3 Years)	49,750	68,750	81,750	94,750
Financial Planning & Analysis – Manager	89,000	121,250	142,250	168,250
Financial Planning & Analysis (3 to 5 Years)	66,250	80,250	96,000	126,000
Financial Planning & Analysis (1 to 3 Years)	53,000	69,500	76,000	100,750
Hedge Fund Accountant – Manager	66,000	80,000	96,250	126,000
Hedge Fund Accountant (3 to 5 Years)	55,000	66,000	79,000	104,250
Hedge Fund Accountant (1 to 3 Years)	42,750	51,000	61,000	80,750

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	TITLE	25th	50th	75th	95th
Finance and Accounting (cont.)	Mutual Fund Accountant – Manager	60,500	72,500	86,000	114,250
	Mutual Fund Accountant (3 to 5 Years)	44,250	53,000	63,500	84,000
	Mutual Fund Accountant (1 to 3 Years)	40,000	48,000	57,250	75,500
	Internal Auditor – Manager	92,500	124,250	133,000	176,500
	Internal Auditor (3 to 5 Years)	71,250	91,750	102,250	133,750
	Internal Auditor (1 to 3 Years)	60,250	73,750	85,750	114,250
	Regulatory Reporting – Manager	77,500	117,500	127,750	146,500
	Regulatory Reporting (3 to 5 Years)	62,500	80,500	89,250	117,250
	Regulatory Reporting (1 to 3 Years)	51,250	61,750	73,250	96,500
	Financial Analyst	62,000	81,000	87,750	116,250
	Business Systems Analyst	78,500	93,500	109,500	142,500
	Tax Accountant	58,000	71,000	84,000	109,750
Risk and Compliance	Chief Risk Officer	151,500	185,750	218,750	288,500
	Market Risk Analyst – Manager	102,000	123,750	146,500	194,000
	Market Risk Analyst (3 to 5 Years)	75,750	91,500	108,000	142,750

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	TITLE	25th	50th	75th	95th
Risk and Compliance (cont.)	Credit Risk Analyst – Manager	85,250	103,000	121,750	160,250
	Credit Risk Analyst (3 to 5 Years)	71,000	86,500	102,750	135,250
	Operational Risk Analyst – Manager	83,500	100,750	119,500	158,000
	Operational Risk Analyst (3 to 5 Years)	65,500	77,750	93,750	122,000
	Chief Compliance Officer	172,250	209,250	257,500	327,750
	Compliance Officer	88,500	129,500	142,500	166,750
	Compliance Manager	80,500	118,250	133,000	152,750
	Compliance Analyst	70,250	86,500	101,500	133,000
	Anti-Money Laundering Specialist	69,500	85,500	101,500	133,750
	Fraud Investigator	61,000	75,250	89,000	117,500
	Regulatory Affairs Specialist	75,250	91,250	106,000	140,000
Operations	Director of Operations	119,250	142,500	172,500	226,500
	Operations Manager	83,750	101,000	120,500	159,000
	Banking Operations Specialist (5+ Years)	55,250	66,000	79,000	104,250

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Operations (cont.

TITLE	25th	50th	75th	95th
Banking Operations Specialist (3 to 5 Years)	44,500	53,000	64,750	84,250
Banking Operations Specialist (1 to 3 Years)	36,750	44,750	53,500	70,000
Fund Operations Specialist (5+ Years)	58,000	69,250	83,000	108,250
Fund Operations Specialist (3 to 5 Years)	46,500	56,000	67,250	88,000
Fund Operations Specialist (1 to 3 Years)	40,250	48,250	58,500	75,750
Client Service Representative (5+ Years)	68,500	82,250	99,000	130,750
Client Service Representative (3 to 5 Years)	52,500	63,000	76,750	100,250
Client Service Representative (1 to 3 Years)	42,500	50,500	60,500	80,250
Sales/Trader Assistant	50,000	60,000	72,250	95,500
Performance Analyst	54,250	65,250	78,750	103,250
Loan Processor	34,000	40,000	48,750	63,500
Loan Administrator	28,250	33,750	40,250	53,000
Mortgage Underwriter	55,250	66,250	79,250	104,250
Mortgage Processor	29,500	35,250	43,500	57,250

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HEALTHCARE

	TITLE	25th	50th	75th	95th
Healthcare	Revenue Cycle Director	79,000	95,750	115,500	150,000
	Medical Billing Manager/Supervisor	53,750	64,750	75,750	98,250
	Medical Collections Manager/Supervisor	53,000	63,500	75,500	98,250
	Revenue Cycle Analyst	46,250	55,750	67,000	86,500
	Medical Biller	29,750	35,750	42,750	59,750
	Denials Specialist	31,500	36,750	44,750	58,500
	Medical Collections Specialist	29,750	35,000	43,000	60,500
	Payment Poster	29,250	34,500	41,750	54,250
	Charge Entry Clerk	27,500	32,750	40,250	52,750
	Claims Examiner Analyst	44,250	53,000	63,500	83,500
	Claims Processor	31,000	35,500	42,500	55,750

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Adjusting Salaries

Due to cost of living, the availability of talent and other factors, starting salaries vary by market. We place candidates in cities across the United States and use what we learn each year to set regional variances to help you determine pay in your area. Simply increase or decrease the national starting salary by the percentage listed for your city.

+32%

Alabama Birmingham-5% Huntsville.....-5% Mobile.....14% Arizona Phoenix +17% Tucson.....+7% Arkansas Fayetteville......5% Little Rock-5%

Fresno-8%

Irvine.....+30%

Colorado Springs .. +0%

Los Angalas

Greeley -11% Loveland -5% Pueblo -15%
Connecticut Hartford +17% New Haven +12% Stamford +31%
Delaware Wilmington+5%
District of Columbia Washington+33%

Denver +11%

California

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Florida	Naperville+129
ort Myers8%	Rockford159
Jacksonville3.5%	
Melbourne9%	Indiana
Miami/	Fort Wayne169
Fort Lauderdale+6%	Indianapolis39
Orlando+1%	•
St. Petersburg1.5%	lowa
Гатра+0.5%	Cedar Rapids59
West Palm Beach+4%	Davenport49
	Des Moines+29
Georgia	Sioux City169
Atlanta+6%	Waterloo/
Macon18%	Cedar Falls129
Savannah13%	Cedai Falls
54 variirari 1070	Kansas
Hawaii	Overland Park +19
Honolulu+7%	Overidità l'alk
101101010 1770	Kentucky
daho	
	Lexington8.59
Boise11%	Louisville89
llinois	Louisiana
Chicago+24%	Baton Rouge19
Hoffman Estates +12%	New Orleans19

Maine	Missouri
Portland5%	Kansas City0.5%
	St. Joseph10%
Maryland	St. Louis+0.5%
3altimore+3%	
	Nebraska
Massachusetts	Omaha +0%
3oston+34%	
Springfield+1%	Nevada
1 3	Las Vegas +2%
Michigan	Reno +1%
Ann Arbor+1%	
Detroit+0%	New Hampshire
Grand Rapids14%	Manchester +12%
Calamazoo20%	Nashua +14%
_ansing15%	
	New Jersey
Minnesota	Mount Laurel+15%
Bloomington+6.5%	Paramus +30%
Ouluth20.4%	Princeton+25%
Minneapolis+7%	Woodbridge +26.5%
Rochester+2%	g
St. Cloud14%	New Mexico
St. Paul+4%	Albuquerque8.5%

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New York Albany4% Buffalo6.5% Long Island+25% New York+40.5% Rochester6.5% Syracuse9.7%
North Carolina Charlotte+3.5% Greensboro+0% Raleigh+4%
Ohio Akron -11% Canton -18% Cincinnati -2.5% Cleveland -4% Columbus -2% Dayton -13% Toledo -14% Youngstown -24%

Oklahoma Oklahoma City7% Tulsa7%
Oregon Portland+11%
Pennsylvania Harrisburg5% Lehigh Valley+0% Philadelphia+15% Pittsburgh2% Reading5%
Rhode Island Providence+1.5%
South Carolina Charleston4% Columbia6% Greenville4%

South Dakota
Sioux Falls16%
Tennessee Chattanooga11% Cool Springs+1% Knoxville11% Memphis4.5% Nashville+2%
_
Texas Austin +9% Dallas +11% El Paso -28% Fort Worth +10% Houston +9.5% Midland/Odessa +8% San Antonio +1%
Utah Salt Lake City+9%

Virginia Norfolk/ Hampton Roads1.5% Richmond1% Tysons Corner+32%)
Washington Seattle +27% Spokane -18%	
Wisconsin Appleton15% Green Bay13.5% Madison+1% Milwaukee+2% Waukesha+1%)

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Benefits and Perks

Benefits and perks can play as significant a role as salary in your ability to attract and retain top talent. See what other firms offer, and what workers want, so you can keep pace.

Health insurance workers' benefits	•	st*		ted benefits	ı	Percentage of companies	offering
Health insurance (U.S.)/extended health insurance (Canada)			Life insurance and AD&D insurance	54%	©	Leave of absence/ sabbatical	34%
Paid time off**	63%	•	Vision insurance	52 %		Tuition assistance or reimbursement	33%
Dental insurance	59%	(j.	Disability insurance (short- term and/or long-term)	46%	\$	Pretax programs***	26 %
Retirement savings plan	55 %		Employee assistance program	42%			

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Employees want to work from home more



Average number of days per week employees prefer to work from home after stayat-home advisories are lifted

exible schedules ost valued perk*	Most wanted perksPercentage of com		
Flexible work schedules		46%	
Remote work options (separate from		44%	
Paid parental leave		33%	
Employee discounts		26%	
Paid time off for volunteer activities		24%	
Company-subsidized meals or snack	s	21%	
Matching-gifts program for employe	e donations/fundraising	19%	
Unpaid sabbatical		15%	

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Employees' preferred flexible work options*



Flextime/nontraditional eight-hour day

45%

Completely flexible (40 hours, any time during workweek and weekend)

44%



Compressed workweek (e.g., four 10-hour shifts/week)

32%



Windowed work (eight hours/day, any time during workweek)

16%

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^{*} Multiple responses were permitted. Top responses are shown.

^{**} Paid time off includes vacation, sick days and paid holidays.

^{***} Examples of pretax programs include commuter benefits, flexible spending accounts and health savings accounts. Source: Robert Half surveys of 500 HR managers and more than 1,500 workers in the U.S. and Canada

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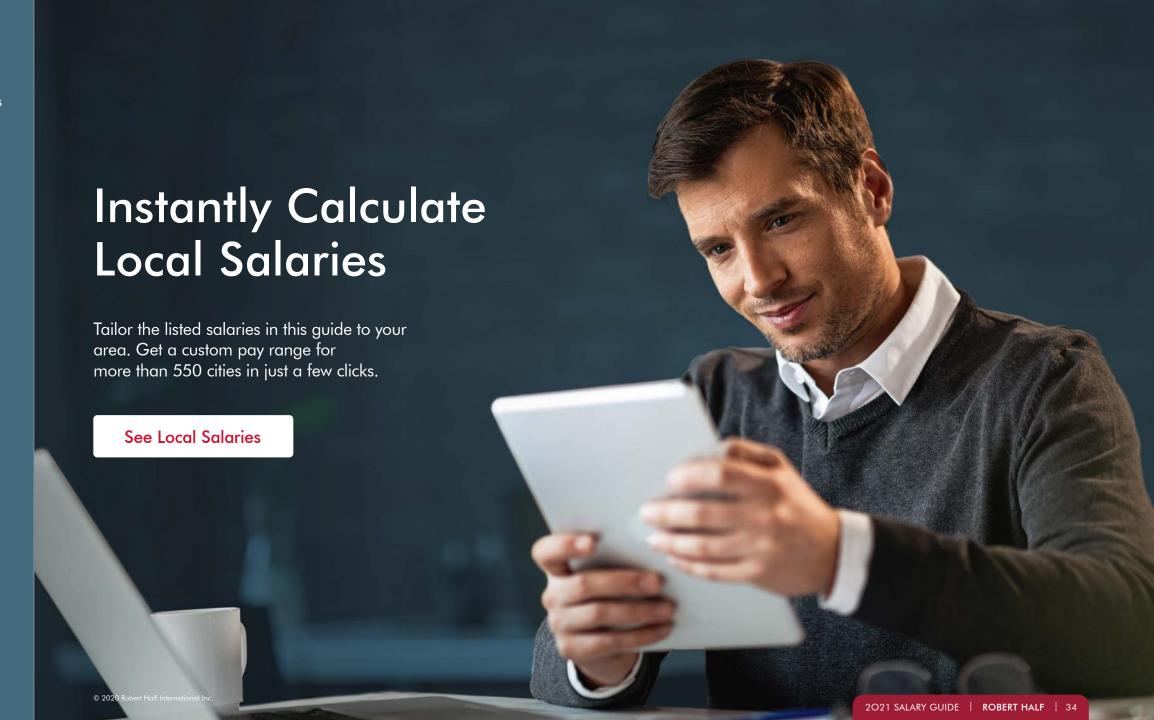
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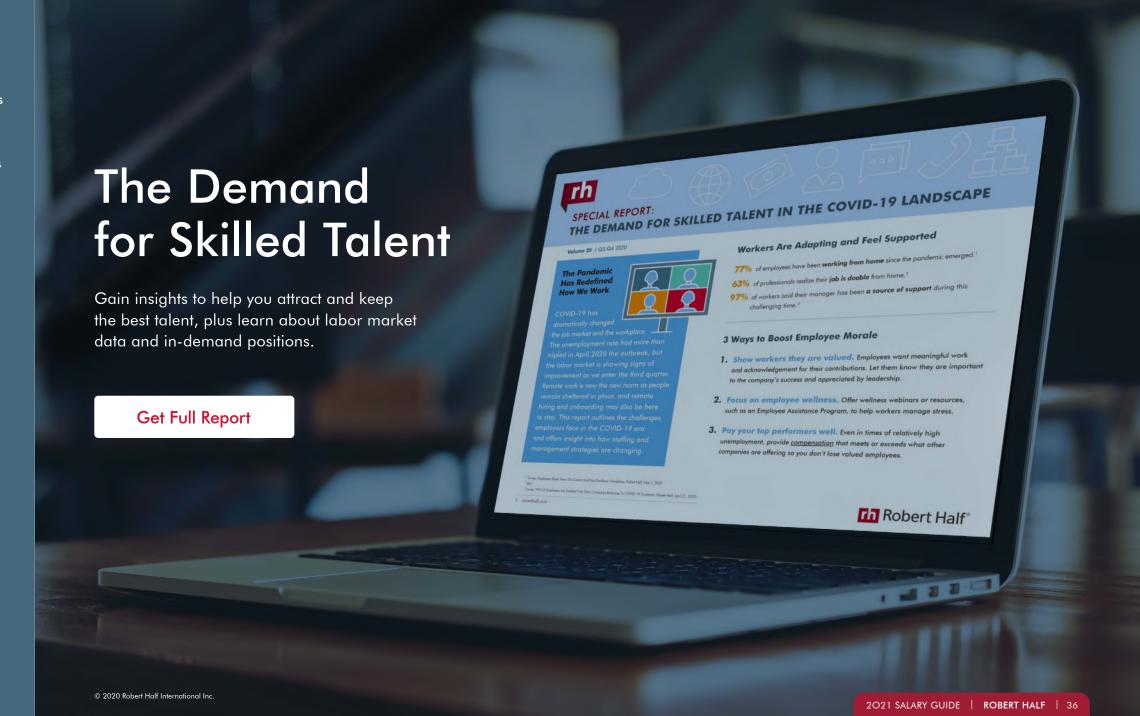
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- Managed Business Services Managed Business Services blends Protiviti's unmatched consulting experience and Robert Half's deep operational expertise to build resource teams, customized with clients, to address any challenge.



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- Accountemps: Accounting and finance professionals on a temporary and temporary-to-hire basis
- Robert Half Finance & Accounting:
 Accounting and finance professionals on a full-time basis
- Robert Half Management Resources: Senior-level accounting, finance and business systems professionals on a project and interim basis
- Robert Half Financial Services:
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- Protiviti: Global consulting firm providing consulting and managed solutions in finance, technology, operations, data, analytics, governance, risk and internal audit

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